

# **IMPALA PLATINUM LIMITED DUE DILIGENCE REPORT 2025**

TABLE 1: COMPANY DETAILS	
Company name:	Impala Platinum Limited (Impala), 87% owned by Impala Platinum Holdings Limited (Implats).
Facilities and locations:	<ul> <li>Impala Platinum – Rustenburg Smelter, Phokeng, North West, South Africa.</li> <li>Impala Platinum – Base Metal Refinery (BMR), Springs, Gauteng, South Africa.</li> <li>Impala Platinum – Platinum Metals Refinery (PMR), Springs, Gauteng, South Africa.</li> </ul>
CID numbers:	<ul> <li>Rustenburg Smelter: CID004609, 4610, 4611, 4612, 4613, 4614, 4808, 5177, 5178, 5179</li> <li>Base Metal Refinery: CID004603, 4604, 4605, 4606, 4607, 4608, 4807, 5180, 5181, 5182</li> <li>Platinum Metals Refinery: CID004714, 4715, 4716, 4717, 4718, 4719, 5183</li> </ul>
Metals in scope:	<ul> <li>Platinum Group Metals (PGMs): platinum, palladium, rhodium, ruthenium and iridium</li> <li>Gold and silver</li> <li>Base Metals (BM): nickel, copper and cobalt</li> </ul>
Reporting period:	1 November 2024 to 31 July 2025
Date of report:	20 August 2025
Senior management	Sifiso Sibiya, Group Executive: Refining and Marketing
responsible for this report:	(Compliance Officer: Responsible Sourcing).

Implats is a leading fully integrated Platinum Group Metals (PGMs) producer. The Group is structured around six mining operations and Impala Refining Services (IRS), a refining business. Our operations are located on the Bushveld Complex in South Africa, the Great Dyke in Zimbabwe – the two most significant PGM-bearing ore bodies in the world – and the Canadian Shield. We have a primary listing on the JSE Limited in South Africa, a secondary listing A2X and a level 1 American Depositary Receipt programme in the USA. In 2024, Implats earned its third consecutive inclusion in the S & P Global Sustainability Yearbook 2024.

Impala Platinum Limited, a subsidiary of Implats, operates a 12-shaft mining complex, concentrators and a smelter near Rustenburg, South Africa. It also manages a base metal refinery (BMR) and platinum metals refinery (PMR) in Springs, east of Johannesburg. Impala processes PGM- and base metal-bearing ore from its own mining operations, other Group entities in South Africa and Zimbabwe, as well as third-party PGM producers.

TABLE 2: RMAP ASSESSMENT SUMMARY	
Date of last RMAP	9 - 13 December 2024
assessment:	
Assessment period:	1 September 2023 – 31 October 2024
Assessment firm:	TDi Sustainability



#### **IMPALA'S EVALUATION**

# TABLE 3: SUMMARY OF ACTIVITIES UNDERTAKEN TO DEMONSTRATE COMPLIANCE

# Step 1: Establish strong company management systems

#### **Compliance Statement:**

Impala have complied with Step 1: Establish strong management systems.

1. Has the refiner adopted a company policy regarding due diligence for mineral supply chains?

### **Comments and demonstration of compliance:**

The Implats Responsible Sourcing of Metals policy is consistent with the Organisation for Economic Co-operation and Development (OECD) Due Diligence Guidance for Responsible Supply Chains of Minerals from Conflict-Affected and High-Risk Areas and is available for perusal on the Implats website (<a href="https://www.implats.co.za/pdf/sustainable-key-development-documents/responsible-sourcing-of-metals.pdf">https://www.implats.co.za/pdf/sustainable-key-development-documents/responsible-sourcing-of-metals.pdf</a>). Such policy represents an extension of the fundamental Implats values of respect, care and deliver. This policy has been utilised to review existing counterparties as well as prospective suppliers of PGM and base metal containing material.

Impala's Responsible Sourcing Procedure regulates implementation of the policy.

2. Has the refiner set up an internal management structure to support mineral supply chain due diligence?

### **Comments and demonstration of compliance:**

Impala established a Responsible Sourcing Committee (RSC) that consists of management from areas such as business development; day-to-day operation, administration, and counterparty liaison; financial management; marketing; and environmental, social and governance. The defined roles and responsibilities of each committee member are detailed in the Responsible Sourcing Procedure.

The RSC is responsible for the review of supply chain due diligence summary documents, approval of the risk rating of each mineral supplying counterparty and overseeing the implementation of risk mitigation measures where required. The RSC meets on a quarterly basis to discuss all issues pertaining to the responsible sourcing of material, ensure alignment with OECD Due Diligence Guidance and LPPM Responsible Sourcing requirements, and to review the effectiveness of the supply chain due diligence management system.

3. Has the refiner established a strong internal system of due diligence, controls, and transparency over mineral supply chains, including traceability and identification of other supply chain actors?

#### **Comments and demonstration of compliance:**

All material received from Group companies and other third-party counterparties are recorded and administered by means of a bespoke metal accounting and financial accounting system with the necessary checks and controls in place to ensure the accuracy and security of information.

A unique contract code is assigned to each counterparty. In cases where a counterparty supplies more than one type of material, a different contract code is assigned per material type. A unique lot/batch reference number is assigned to each delivery. The date received, weights and assays are captured for each lot/batch.

In line with our internal controls, mineral supply chain due diligence documentation is retained for a minimum period of five years following the end of each financial year.



Implats maintains a Whistle Blower Hotline (<a href="https://implats.co.za/pdf/sustainable-key-development-documents/2025/fraud-and-corruption-policy.pdf">https://implats.co.za/pdf/sustainable-key-development-documents/2025/fraud-and-corruption-policy.pdf</a>), which allows employees and external stakeholders to anonymously report any instance of suspected fraud, corruption, human rights abuse, and misconduct. The Hotline is managed by an independent third party. All calls are reported to Impala's internal audit department who in turn will report all mineral supply chain related incidents to the RSC members. All information is treated as strictly confidential. No incidents relating to the mineral supply chain were raised during the reporting period.

Training was provided to selected employees involved in the mineral supply chain, including operational personnel responsible for the receiving, weighing, and sampling of material.

All payments for material are by means of authorised electronic transmission of funds to a designated bank account.

The Compliance Officer: Responsible Sourcing was appointed in November 2019 and is a member of the Impala Executive Committee and an Impala Director.

Impala is fully committed to comply with all applicable laws and regulations and strives to meet or exceed all relevant governmental and industry requirements. Our operations are guided by a disciplined governance framework, clearly defined delegation of authority, and adherence to approved policies and procedures.

Implats strives to reduce its environmental footprint by mitigating environment impacts both at its operations and across the broader value chain. This commitment is guided by our core values and by means of rigorous compliance programmes. Guided by a zero-harm philosophy, Implats' promotes the responsible management of health and safety risks while actively promoting employee wellbeing. We uphold the highest standard of governance to ensure sound ethical decision-making and the effective implementation of those decisions within a disciplined framework of policies, procedures, and defined delegation of authority. Impala Platinum Refineries is certified in accordance with ISO 14001:2015 and ISO 45001:2018. The annual Implats ESG Report is available on its website (https://implats.co.za/pdf/annual-reports/annual-integrated-report/2024/ESG-spreads.pdf).

The material received by Impala during the period under review:

- was from long-established business relationships,
- · was largely sourced from known mining sources,
- was from either listed or parental listed companies, which are therefore deemed lower risk, and
- was predominantly from mined sources within whom Implats holds not less than 46% equity.
- 4. Has the refiner strengthened engagement with mineral supplying counterparties and, where possible, assisted the counterparties in building due diligence capacities?

#### Comments and demonstration of compliance:

Impala maintains close relationships with its suppliers. The Responsible Sourcing Policy has been communicated to all counterparties together with an appropriate link to the Implats website.

Addendums to existing agreements include commitment by both parties to support responsible sourcing objectives as defined in the Implats Responsible Sourcing of Metals policy. New agreements make specific reference to responsible sourcing objectives.

#### Step 2: Identify and assess risks in the supply chain

### **Compliance Statement:**

Impala have complied with Step 2: Identify and assess risks in the supply chain.



# 1. Does the refiner have a process to identify risks in the supply chain?

# Comments and demonstration of compliance:

Existing counterparties are required to complete a Know-Your-Counterparty (KYC) questionnaire on an annual basis, which includes the submission of relevant documents commensurate with the source operation. Prospective counterparties are required to complete a KYC questionnaire prior to the establishment of a new agreement.

Using information obtained through the KYC of all suppliers, including origin, operation location, and transit routes, all countries in the mineral supply chains are identified and evaluated for each of the following supply chain elements:

- Material origin;
- Material transit route;
- Supplier or beneficiary location;
- Supplier or beneficiary sourcing origins over the past 12 months;
- Subsidiary location and sourcing origins, and
- Refinery location (for minerals claimed to originate from recyclable/scrap or mixed sources).

Impala makes use of *CAHRA Map* by Kumi Consulting to determine whether any of the above supply chain elements are rated as a Conflict-Affected and High-Risk Area (CAHRA) or not. The review process is repeated annually.

A red flag is issued if any of the following conditions are present:

- The mined or recycled material originates from, has transited or has been transported via a conflict-affected and high-risk area (CAHRA).
- The mined material is claimed to originate from a country that has limited known reserves, limited likely resources or is expected to have limited production levels of such mineral<sup>1</sup>
- The material is claimed to originate from a country through which material from a CAHRA is known or reasonably suspected to transit.
- The material is claimed to originate from recyclable / scrap or mixed sources and has been refined in a country where material from CAHRAs is known or reasonable suspected to transit (precious group metals only).
- Anomalies or unusual circumstances are identified through information collected which give rise to a reasonable suspicion that the material may contribute to conflict, or serious abuses associated with the extraction, transport, or trade of the metals.
- The counterparty or other known upstream companies have shareholder or other interests in companies which supply material from or operate in a CAHRA where material originate from or is known to or reasonably expected to transit.
- The supplier or other known upstream companies are known to have sourced material from a CAHRA in the last 12 months.
- The supplier or other known upstream companies are located in a country which is reasonably considered to represent a country of high risk from a money laundering perspective.
- The supplier or its ultimate beneficial owner(s), with significant influence over the supplier, are politically exposed person(s).

<sup>&</sup>lt;sup>1</sup> When using the OECD Guidance, Annex II Model policy, this is flagged when declared mineral volumes from a country are out of keeping with its known reserves or expected production levels.



The metal-supplying counterparty, or other known upstream companies, are active in a higher-risk business activity, such as the arms trade, the gaming and casino industry or the field of antiques and art or are known to have a close relationship with religious and/or political and/or other sects and their leaders.

# 2. Does the refiner assess risks in the light of the standards of their due diligence system?

# Comments and demonstration of compliance:

Since Impala's material is sourced from South Africa and Zimbabwe and since for the period under review both countries were classified as CAHRAs, the following risk assessment was prompted:

For the reporting period under review, on-the-ground (OTG) assessments were conducted across all mineral supply chains, regardless of the mineral involved. This marks an expansion of the due diligence process compared to prior years, where OTG assessments were limited to supply chains involving cobalt. The OTG assessments were conducted to confirm the absence of OECD Annex II risks, assess compliance with Occupational Safety and Health (OSH) standards, and verify material inventory management practices. These assessments were carried out by trained internal personnel, with site-specific reviews guided by the London Platinum/Palladium Market (LPPM) site visit template.

As part of the red flag review, independent sources were used to verify the incorporation and existence of the organisation, and mining licences and export permits were obtained to ensure legal tenure of the material being supplied. Verification of the mineral source was also performed. Suppliers and beneficiaries were screened against major sanction lists. Tax compliance status, chain of custody and environmental, social and governance or related certifications were also reviewed.

There were no potential or actual risk of harm identified in any of the supply chains based upon the above risk assessments.

# 3. Has the refiner determined criteria for high-risk supply chains

#### Comments and demonstration of compliance:

The criteria that are considered high-risk or red flags (listed in section 2.1) and which would trigger enhanced due diligence, are consistent with the OECD Red Flags and the minimum requirements of the LPPM's Responsible Platinum/Palladium Guidance (RPPG) version 4. Such criteria are also defined in the Responsible Sourcing of Metals Policy and Procedure.

#### 4. Does the refiner have systems in place for the monitoring of transactions?

#### **Comments and demonstration of compliance:**

Impala has established rigorous procedures for monitoring transactions and verifying material upon receipt. Weights are compared with counterparty information upon arrival. If the weight variance between Impala and counterparty exceeds a contractual limit, the material is reweighed. All documentation that accompanies receipts is verified and material is set aside if any discrepancies are noted. Deliveries are inspected by security personnel to check for tampering. Any non-compliance issues are reported to relevant personnel for resolution failing which, unresolved issues shall be reported to the RSC. No non-compliance issues were escalated to the RSC during the period under review.

Assays are exchanged with counterparties and compared in accordance with contractual requirements. When assays are outside contractual splitting limits, samples are sent to an independent laboratory for analysis. Non-typical variances are reported internally and investigated.



5. Does the refiner recognise other certifications to demonstrate compliance with due diligence requirements?

# Comments and demonstration of compliance:

Certain certifications held by the supplier, as specified by the RPPG version 4, are considered when assessing risks pertaining to the supply chain. For the period under review no consideration of the abovementioned certifications was relevant.

#### 6. Does the refiner perform continuous monitoring of risk management?

# Comments and demonstration of compliance:

The due diligence process is repeated on an annual basis for existing counterparties and the outcome reported to the RSC. A counterparty will be re-assessed on an ad-hoc basis should the continuous monitoring process or other publicly available information highlight any potential change in risk. In instances where a potential risk has been identified, additional information will be requested, reviewed and risk mitigating factors will be considered where applicable.

# Step 3: Design and implement a management strategy to respond to identified risks Compliance statement:

Impala have complied with Step 3: Design and implement a management strategy to respond to identified risks.

1. Does the refiner report findings to designated Senior Management?

#### Comments and demonstration of compliance:

Any actual and potential risks identified by the mineral supply chain risk assessment will be reviewed by the RSC whereafter it will be communicated to the Impala EXCO by the Compliance Officer: Responsible Sourcing. High risks will be reported on a case-by-case basis, whereas low to medium risks will be reported on a quarterly basis.

2. Has the refiner devised a strategy for risk management of an identified risk by either (i) mitigation of risk while continuing trade, (ii) mitigation of the risk while suspending trade or (iii) disengagement from the risk?

#### Comments and demonstration of compliance:

Impala maintains a mitigation procedure should risks of harm be identified in the future. This includes creating a risk mitigation plan to identify risks and risk mitigation strategies, which inter alia may include, continuing trade throughout the course of measurable risk management efforts, temporarily suspending trade while pursuing ongoing measurable risk mitigation, or disengaging with a supplier in cases where the attendant risk is of such a serious nature that mitigation thereof would be an unacceptable solution.

If the annual mineral supply chain due diligence or ongoing monitoring concludes that there is an undoubted risk relating to (i) money laundering, (ii) terrorist financing, (iii) serious human rights abuse, (iv) direct or indirect support to illegitimate non-state armed group, or (v) fraudulent misrepresentation of the origin of minerals, then such shall represent a material breach and Impala shall in such event retain a right to terminate an agreement with the counterparty.

If the annual mineral supply chain due diligence or ongoing monitoring identifies a potential risk relating to (i) direct or indirect support to illegitimate public or private security forces, (ii) bribery, (iii) non-compliance of taxes, fees, and royalties due to government, or (iv) material breaches of environmental, health, safety, labour, and community-related local legislation, and/or ESG risks that have a high likelihood of resulting in highly adverse impacts, then Impala shall require of the counterparty to take immediate steps by means of an agreed improvement plan, with the aim of achieving significant measurable improvement within a reasonable period not exceeding six months. No existing relationship was suspended or discontinued as a result of risk mitigation during the period under review.



# 3. Does the refiner monitor the improvement plan when a strategy of risk mitigation is undertaken?

#### Comments and demonstration of compliance:

In any case where Impala has requested a counterparty to adopt an improvement plan, Impala shall, in consultation with the counterparty and affected stakeholders, record clear performance objectives, including qualitative and/or quantitative indicators to measure improvement and track performance within a period which shall normally not exceed six months. An assessment to determine whether proper measures have been undertaken by the counterparty, shall be performed when the deadline has been reached.

Should the counterparty fail to significantly mitigate the identified risk within an agreed timeframe, Impala may suspend the agreement pending significant mitigation in accordance with the improvement plan. Further failed attempts to mitigate the identified risk may result in termination of the agreement.

No formal improvement strategy was in place or has been initiated during the period under review.

# 4. Does the refiner report findings to the Executive Committee

# Comments and demonstration of compliance:

If any actual or potential risks have been identified from the due diligence process, the Compliance Officer: Responsible Sourcing shall report the matter to the Implats Executive Committee.

No risks of harm were identified during the period under review.

# 5. Does the refiner continuously monitor adequacy of risk management strategies?

#### Comments and demonstration of compliance:

Risk mitigation plans and their effectiveness shall be monitored on an on-going basis. Any change in the mineral supply chain may necessitate a repeat of some due diligence steps to ensure effective management of risk.

There was no risk mitigation plans in place for the period under review and therefore no reassessment of risk required.

# Step 4: Arrange for an independent third-party audit of the supply chain due diligence Compliance statement:

Impala have complied with Step 4: Arrange for an independent third-party audit of the supply chain due diligence.

#### **Comments and demonstration of compliance:**

TDi sustainability has conducted an RMAP assessment against the RMI Global Responsible Sourcing Due Diligence Standard for Mineral Supply Chains All Minerals (All Minerals Standard) from 9 to 13 December 2024. The assessment summary reports are available on the Implats website

(https://implats.co.za/pdf/sustainable-key-development-documents/2024/RMAP-

Assesment-Report-Impla-Rustenburg-(Sep-2023-to-Oct-2024).pdf,

https://implats.co.za/pdf/sustainable-key-development-documents/2024/RMAP-

Assesment-Report-Impala-PMR-(Sep-2023-to-Oct-2024).pdf,

https://implats.co.za/pdf/sustainable-key-development-documents/2024/RMAP-

Assesment-Report-Impala-BMR-(Sep-2023-to-Oct-2024).pdf).

Impala has also engaged PricewaterhouseCoopers Inc. South Africa (PwC) to provide a reasonable assurance opinion on the assertions contained in this compliance report in line with the LPPM RPPG. The latest PwC assurance report is available on the Implats website



(https://www.implats.co.za/pdf/sustainable-key-development-documents/2024/impala-platinum-assurance-report-2024.pdf). A subsequent assessment is currently underway, with the next assurance report expected to be issued by the end of September 2025.

# Step 5: Report on mineral supply chain due diligence

# **Compliance statement:**

Impala have complied with Step 5: Report on mineral supply chain due diligence.

# Comments and demonstration of compliance:

This due diligence report is prepared in accordance with Step 5 of the All Minerals Standard and is available on the Implats website (<a href="https://implats.co.za/responsible-sourcing.php">https://implats.co.za/responsible-sourcing.php</a>).

#### **IMPALA OVERALL CONCLUSION**

#### **TABLE 4: MANAGEMENT CONCLUSION**

Impala have complied with the requirements of the All Minerals Standard for the reporting period.

#### **Compliance Statement:**

Impala has implemented management systems, procedures, processes, and practices to conform to the requirements of the All Minerals Standard for the period 1 November 2024 to 31 July 2025.

Impala is committed to continuous improvement.

# **TABLE 5: OTHER REPORT COMMENTS**

Readers of this report can contact the Compliance Officer: Responsible Sourcing to provide feedback or address relevant queries by emailing: <a href="mailto:sifiso.sibiya@implats.co.za">sifiso.sibiya@implats.co.za</a>

Sifiso Sibiya

Compliance Officer: Responsible Sourcing (Group Executive: Refining and Marketing)

20 August 2025