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# **SECTION 1**

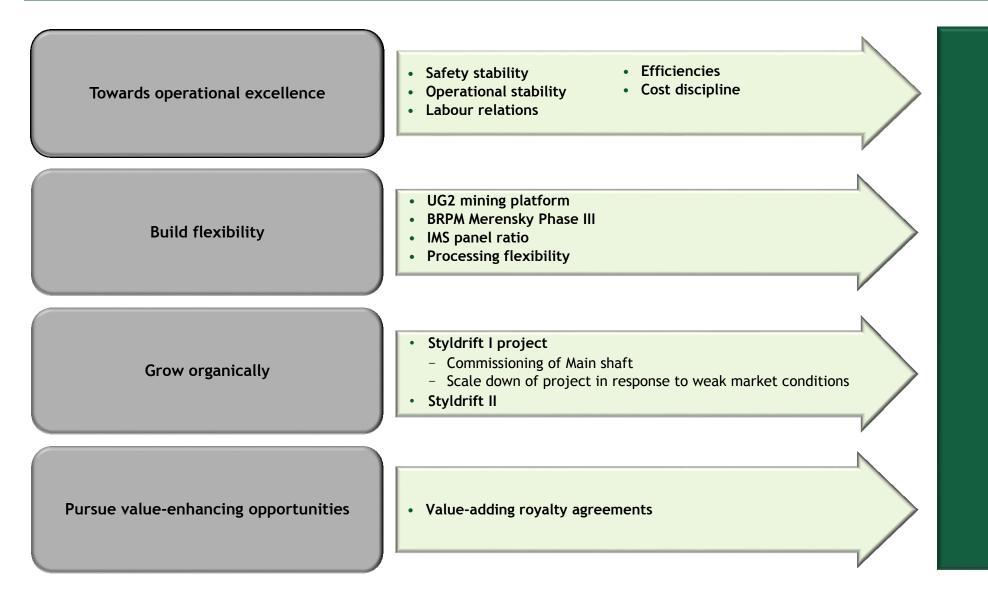
OVERVIEW AND STRATEGY

>

Overview of the 1<sup>st</sup> half of 2015:

- > Safety of our people remains a priority
- > Healthy labour relations mining contracting companies at BRPM align with the five-year wage agreement between RBPlat and NUM
- > Production impacted by intermittent stoppages
- > Unit cost containment a challenge
- > Earnings severely impacted by low PGM prices
- > Tax settlement removes uncertainty
- > Scale down of Styldrift I in response to weak pricing environment

# Strategy remains relevant in the current environment



Scale down of Styldrift I demonstrates flexibility and focus on protecting the balance sheet



# South African platinum production recovering post 2014 strike

## Platinum

- > Total platinum supply is forecast to recover by 14% to 7.9Moz in 2015
- South African mine output is set to improve by over 900koz to 4.0Moz in 2015, but would still be 300koz below the pre-strike levels of 2013
- Global platinum production could therefore increase by 18% year-on-year to 5.8Moz in 2015
- Platinum recycling is projected to rise by 4% to 2.1Moz in 2015, mainly owing to a higher mix of platinum in scrapped catalysts

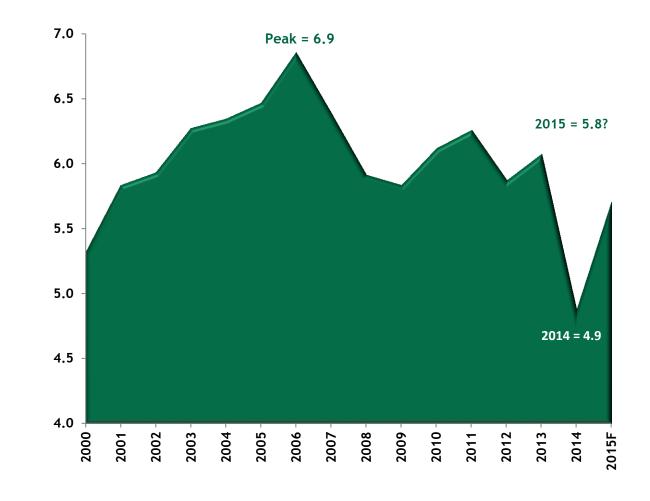
## Palladium

- > Global palladium production is set to increase by 5% to 6.7Moz, helped by the recovering mine output in South Africa
- Total palladium supply is forecast to grow by 5% to 9.2Moz with a 6% increase in recycling

## Rhodium

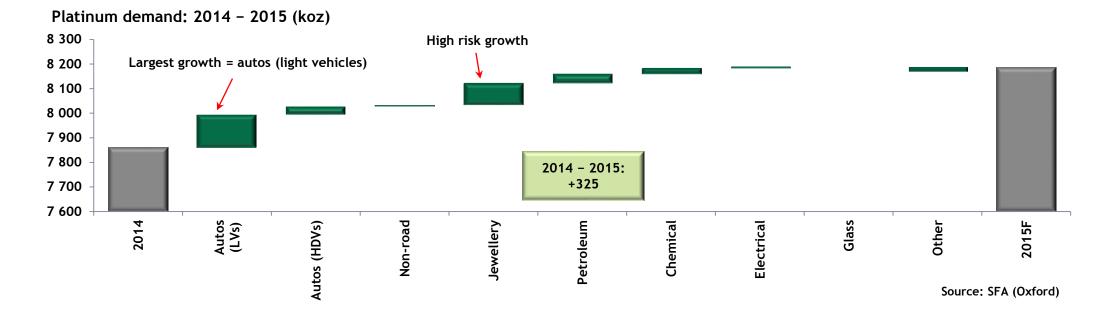
> Total rhodium supply is expected to be 19% higher at 1.0Moz, compared to 860koz last year

Global primary Pt production forecasts (Moz)



Source: SFA (Oxford)

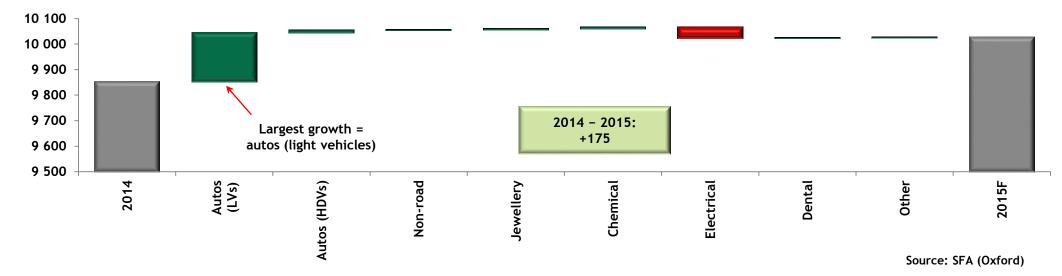
## Platinum demand forecast to grow by 4% but prices to remain depressed in 2015



- > Demand growth mostly supported by the auto sector
  - Western Europe light vehicle sales could grow by 5% to over 14 million units six month year-to-date sales are up 8% at 7.7 million units
  - Plus higher platinum loadings to meet on-road Euro VI emissions legislation
- > Year-to-date, jewellery demand affected by the slowdown in China
- > Industrial demand growth steady, led by higher petroleum and chemical usage
- > Platinum ETF holdings flat for first six months of 2015
- > Platinum market much closer to balance as South African mine supply recovers

# Palladium's deficit set to narrow in 2015, although remain significant

Palladium demand: 2014 - 2015 (koz)



- > Demand growth driven almost entirely by the auto (light vehicles) sector
  - US light vehicle sales could reach 17 million units this year; 4% sales growth to 8.5 million units for the first six months of the year
  - Light vehicle sales in China may break the 25 million mark but growth slower than forecast only 2.6% for the first six months of 2015
- > Palladium ETF holdings have decreased by 3% to 2.84Moz during the first six months of the year
- > Palladium's fundamental deficit looks set to narrow in 2015, but should remain substantial at close to 900koz
- > Palladium prices impacted by cooling growth in China China accounts for 20% of auto demand



## Zero harm remains a key focus

### Our strategy

- > Principle of zero harm and cultural transformation
  - Leadership, design, systems, behaviour
  - Focus on high risk areas
  - High standards regulatory compliance

## Safety

- > Sadly two fatal accidents occurred during H1 with a third fatal being recorded in July 2015
- > Continued improvement in quest for zero harm
  - Lowest SIFR in BRPM history

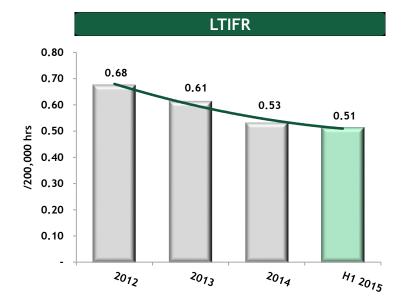
### Health and wellness

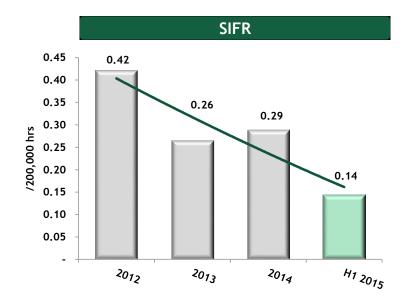
- > Encouraged by the increased awareness of TB
- > TB outreach programme in surrounding communities to be rolled out in Q3 2015

## Environment

> Proactively managing climate change risks and opportunities

Description	Unit	H1 2014	H1 2015	Var
Fatal injuries	No.	0	2	_
LTIFR	Rate	0.68	0.51	25%
SIFR	Rate	0.34	0.14	<b>59</b> %
Events	No.	4	9	-125%
Production shifts effected	No.	16	33	-106%
Milled tonnes lost	kt	35	119	-240%
4E ounces lost	koz	4.0	14.3	<b>-258</b> %





# Prevailing economic conditions necessitate focus on fundamentals

60

보 50

40 30

20

10

n

51

H1 2014

24

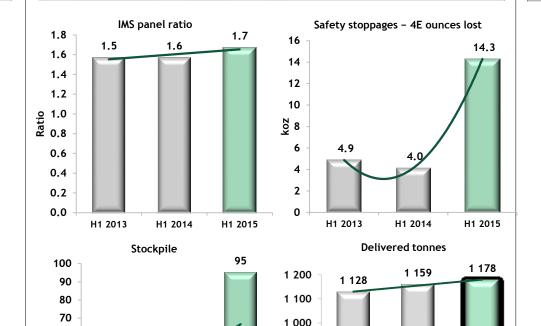
H2 2014

## Challenging operating environment

- Depressed PGM market
- High cost inflation
- Lower production performance
- > Eskom load curtailments
- > Cost drivers above inflation
  - Enrolled labour (10%)
  - Contractor labour (14%)
  - Utilities (16%)
- > Platinum price dips below \$1 100/oz
- > Safety stoppages
- > Ounce output 9% lower

## Focus on operational fundamentals

- Provide a safe working environment
- Mining flexibility remains key strategy
- Depletion of stockpile during H2



900

800

700

600

500

H1 2013

¥

H1 2015

## Cash preservation strategy

- Defer capital
- Grade and production consistency
- Cost management

## Styldrift I project

- > Scale down Styldrift I project construction activities
- > Targeted key infrastructure development

#### Concentrator

- > Overland conveyor belt deferred
- > 250ktpm upgrade under budget and on schedule
- > Defer 100ktpm module

## Styldrift II

- > Exploration programme deferred
- > Feasibility study deferred

### BRPM

H1 2015

H1 2014

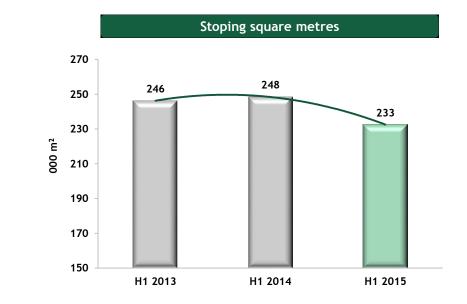
- > Improve Merensky:UG2 ratio
- > Focus on dilution and sweepings
- > Cost containment focus

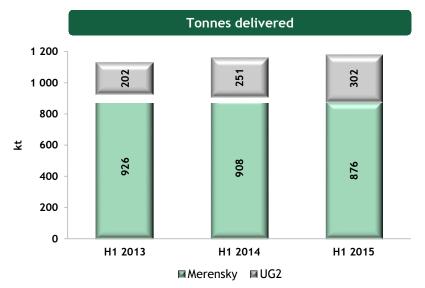
# Production impacted by stoppages in Q1

Description	Unit	H1 2014	H1 2015	Var
Total development	km	18.4	17.4	-5%
Development replacement ratio	m²/m	27.3	29.8	- <b>9</b> %
IMS ore reserve face length	km	6.06	6.14	1%
IMS panel ratio	ratio	1.57	1.67	6%
Stoping square metres	000 m²	248	233	-6%
Merensky	000 m²	204	181	-11%
UG2	000 m²	44	51	16%
Tonnes delivered – total	kt	1 159	1 178	2%
Merensky	kt	908	876	-4%
UG2	kt	251	302	20%
UG2 %	%	22%	26%	18%
Built-up head grade (4E)	g/t	4.25	4.03	-5%
Merensky	g/t	4.40	4.14	-6%
UG2	g/t	3.72	3.72	0%

- > Development **4** 5% in-line with target IMA/IMS ratios
- > Tonnes delivered 1 2%

  - UG2 1 20%: Mitigation of lower Merensky output
- > Reduction in head grade **4** 5%
  - Low grade Styldrift ore treated
  - Contribution of on-reef Merensky development from Phase III
  - UG2 grade remains consistent, mining mix not ideal





# Treatment plant stoppages mitigated through UG2 toll treatment

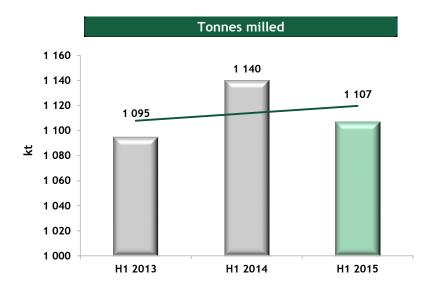
Description	Unit	H1 2014	H1 2015	Var
Tonnes milled – total	kt	1 140	1 107	-3%
Merensky	kt	890	810	- <b>9</b> %
UG2	kt	250	297	<b>19</b> %
UG2% milled	%	22	27	23%
Tonnes milled - BRPM concentrator	kt	970	889	-8%
Merensky	kt	890	810	- <b>9</b> %
UG2	kt	79	79	0%
UG2% milled	%	8.1	8.9	10%
Tonnes milled – UG2 toll	kt	170	217	28%
Built-up head grade (4E) – total	g/t	4.25	4.03	-5%
Merensky	g/t	4.40	4.14	<b>-6</b> %
UG2	g/t	3.72	3.72	0%
Recovery – 4E total concentrating	%	86.2	85.1	-1%
Recovery – 4E BRPM concentrator	%	87.0	86.1	-1%
4E metals in concentrate	koz	134.2	122.0	- <b>9</b> %
Pt metal in concentrate	koz	86.4	78.8	- <b>9</b> %
Stockpile	koz	51	95	86%

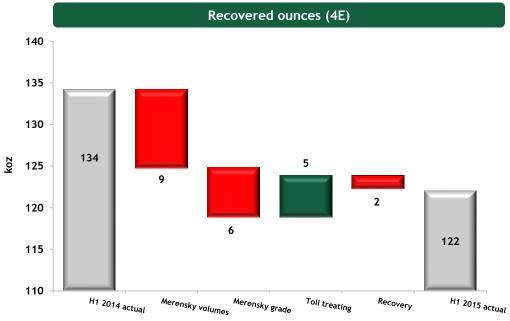
## UG2 leveraged to fill production gap

- Tonnes milled **4** 3%
- Merensky tonnes milled 🖊 9%
- UG2 tonnes milled 19%
- UG2 toll treatment 1 28%

## Lower grade

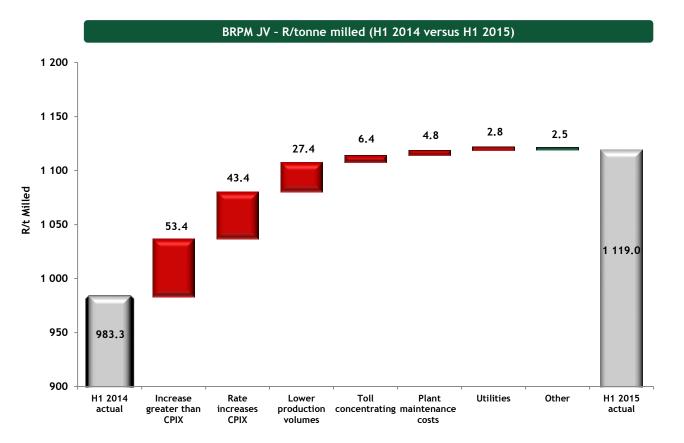
- Head grade **+** 5%
- Metals in concentrate 🖊 9%





# Escalation drives higher operating cost

Description	Unit	H1 2014	H1 2015	Var
Cash operating cost	R'm	1 109	1 228	-10.7%
Cash operating cost/t milled	R/t	983	1 119	-13.8%
Cash operating cost/4E oz	R/oz	8 288	10 080	-21.6%
Cash operating cost/Pt oz	R/oz	12 881	15 615	-21.2%

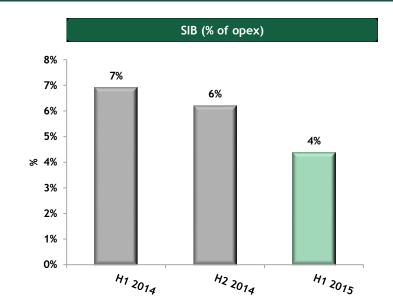


## Key drivers:

- > Above inflation increases
  - Enrolled labour (10%)
  - Contractor labour (14%)
  - Utilities (16%)
- > Reduced volumes from
  - BRPM concentrator
  - Stoping
  - Development
- > Increased toll treatment
- > BRPM concentrator maintenance costs

# Capital expenditure driven by expansion project

Description	Unit	H1 2014	H1 2015	Var
Stay-in-business capital	R'm	77	54	30%
SIB % of operating cost	%	<b>6.9</b> %	4.4%	37%
Replacement capital	R'm	82	92	-12%
Phase II	R'm	0	2	-100%
Phase III	R'm	82	90	-10%
Expansion capital	R'm	647	995	-54%
Styldrift I	R'm	627	866	-38%
Styldrift II	R'm	11	10	<b>9</b> %
Exploration drilling	R'm	9	5	41%
BRPM concentrator	R'm	0	114	100%
Total capital expenditure	R'm	806	1 141	-42%



Stay-in-business capital (SIB)	<ul> <li>SIB expenditure 4% of opex:</li> <li>North shaft chairlift completed</li> <li>Deferment in ICT and personnel transport related projects</li> <li>SIB to remain between 4% and 5% in H2 2015 in line with cash preservation strategy</li> </ul>
Replacement capital	<ul> <li>R92 million spent in H1 2015</li> <li>Phase III expenditure in-line with construction programme</li> </ul>
Expansion capital	<ul> <li>R995 million spent in H1 2015</li> <li>&gt; Mining contractor and primary fleet procurement - R476 million</li> <li>&gt; Concentrator upgrade and overland conveyor belt - R164 million</li> </ul>

# BRPM Merensky Phase III project ahead of schedule and within budget

Description	Unit	Plan	Actual/ forecast	Var
% Complete	%	74	82	8
Development	m	7 710	9 213	1 503
Completion date	month	Aug-17	May-17	3
Expenditure to date	R'm	1 033	879	154
Estimate at completion	R'm	1 409	1 295	114

Milestone	Plan	Actual/ forecast	Var
Project start	Oct-10	Oct-10	Completed
Level 11	Aug-13	Dec-13	Completed
Sub level bank	Apr-14	Jun-14	Completed
Level 12	Jul-14	Jun-14	Completed
Level 13	Aug-16	Dec-15	+8 months
Level 14	Aug-17	Apr-17	+4 months
Level 15	Apr-17	Sep-16	+7 months
Project completion	Aug-17	May-17	+3 months

### Progress

- > 8% ahead of schedule
  - Development 1 503m ahead of schedule
  - Procurement and construction ahead of schedule
- > Piloting of ventilation shaft completed
- > 11 14 Level chairlift excavation handed over for construction
- > Forecasted completion three months ahead of schedule

#### Expenditure

- > H1 2015 = R89.6 million
- > Project-to-date = R879 million

# Styldrift | project

Progress and expenditure

#### Mining and infrastructure

- > Shaft Sinkers contract terminated January 2015
- > Aveng Mining engaged early to limit impact March 2015
- > 55.8% complete
- > Main shaft and ore handling infrastructure commissioned
  - First ore hoisted 29 June 2015
- Surface silos, offices, change houses and the lamp room
   commissioned and operational

### Processing

- > 250ktpm BRPM upgrade 46% complete
  - 250ktpm treatment capacity Oct 2015
  - Overland ore receiving silo Dec 2015
- > Overland conveyor 44% complete
- > 100ktpm feasibility completed

### Expenditure

- > H1 2015 = R980 million
- > Project-to-date = R4 793 million

### Styldrift Main shaft - 180 person cage

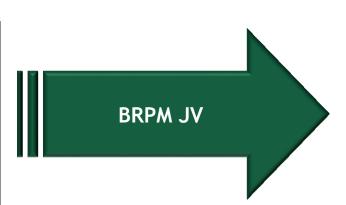


#### Styldrift Main shaft - 22 tonne skip being installed



## RBPlat proactively responding to changes in market dynamics

- > Safety discipline
- > Cash preservation
  - Minimise cashflows out of the business
  - Operational cost savings
  - Deferment of capital (Styldrift I mining and construction, SIB, Styldrift II feasibility and exploration drilling)
- > Complete 250ktpm concentrator upgrade
- > Revise South shaft UG2 development strategy
- > Efficiency and productivity initiatives
- > Materially reduce construction and development related activities
  - Align construction activities with excess cashflows from BRPM
  - Defer underground infrastructure and development
  - Defer 100ktpm concentrator and associated infrastructure
- Quarterly review of market conditions align production and construction accordingly



Styldrift I





# Lower realised average rand basket price

Description	Unit	6 months ended 30 June 2015	6 months ended 30 June 2014	% change	Full year ended 31 December 2014
Average basket price*	R/Pt oz	18 062	21 148	14.6 🖊	19 842
Average Rand:US\$ received	R/US\$	11.92	10.70	11.4 🕇	10.85
Revenue	R'm	1 422.6	1 826.5	22.1 🖊	3 767.5
Current period production revenue	R'm	1 435.4	1 727.8	16.9 🖊	3 668.8
Revaluation of pipeline	R'm	(12.8)	98.7	112.9 🖊	98.7
Cost of sales	R'm	(1 414.3)	(1 337.6)	5.7 🕇	2 902.2
Gross profit	R'm	8.3	488.9	98.3 🖊	865.3
Operating (loss)/profit	R'm	(44.7)	419.2	110.7 🖊	754.4
EBITDA	R'm	158.5	620.6	74.5 🖊	1 189.4

\* Net proceeds from total concentrate sales (including revaluation of pipeline) divided by total platinum ounces produced

# .....leading to a 152% decrease in headline earnings per share

Description	Unit	6 months ended 30 June 2015	6 months ended 30 June 2014	% change
Headline (loss)/earnings	R'm	(115.6)	207.1	155.8 🖊
Weighted average shares outstanding	#m	191.4	178.5	7.2 🕇
(HLPS)/HEPS	R/share	(0.60)	1.16	152.1 🖊
Fair value depreciation and amortization	R/share	0.22	0.23	4.3 🖶
Tax impact of adjustments of the above	R/share	(0.06)	(0.06)	-
Once off tax settlement adjustment	R/share	0.58	_	100 🕇
Normalised HEPS	R/share	0.13	1.33	90.2 🖊
Dividend per share	R/share	-	_	-

# 43% increase in capital expenditure mainly driven by investment in Styldrift I

Description	Unit	6 months ended 30 June 2015	6 months ended 30 June 2014	% change	Full year ended 31 December 2014
Cash generated by operations	R'm	538.5	747.4	28.0 🖊	1 426.5
Cash, net of debt (excluding housing cash and debt)	R'm	1 269.8	2 209.9	42.5 🖊	1 864.2
Capital expenditure	R'm	*1 122.2	784.0	43.1 🕇	1 675.6
Gross profit margin	%	0.6	26.8	97.8 🖊	23.0
EBITDA margin	%	11.1	34.0	67.4 🖊	31.6
Net asset value (NAV)	R/share	72.1	71.2	1.3 🕇	72.8
* BRPM JV capex : R1 141 million					

less elimination of inter-group charges: (R 19 million)RBPlat Group capex: R1 122 million

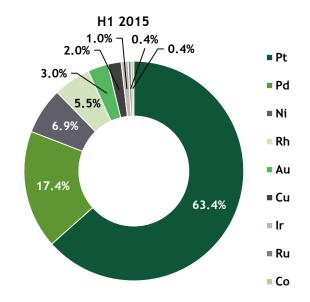
# Increase in operating costs within mining inflation

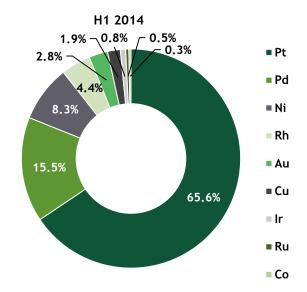
Description	6 months ended 30 June 2015 R million	6 months ended 30 June 2015 % of Total	% change	6 months ended 30 June 2014 R million	6 months ended 30 June 2014 % of Total
Labour	450.9	37.2%	10.3 🕇	408.9	36.0%
Utilities	104.3	8.6%	15.5 🕇	90.3	7.9%
Contractor costs	292.1	24.1%	14.1 🕇	256.0	22.5%
Materials and other mining costs	380.5	31.3%	7.5 🕇	353.9	31.2%
Total cash costs	1 227.8	101.2%	10.7 🕇	1 109.1	97.6%
Movements in inventories	(41.5)	(3.4%)	90.4	(21.8)	(1.9%)
Elimination of intergroup charge	(28.2)	(2.3%)	24.8	(22.6)	(2.0%)
Social and labour plan expenditure	31.6	2.6%	30.2 🖣	45.3	4.0%
Other costs	23.7	1.9%	11.2	26.7	2.3%
Cost of sales (excluding depreciation and amortisation)	1 213.4	100%	6.7 🕇	1 136.7	100%

# Significantly lower metal prices....

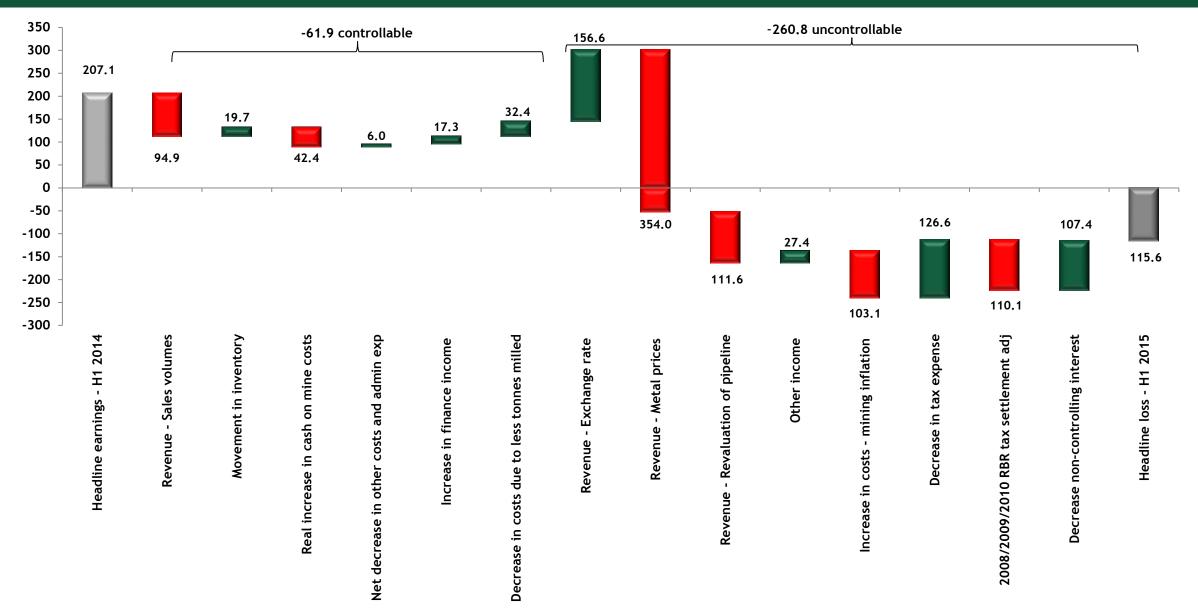
Description	6 months ended 30 June 2015		6 months ended 30 June 2014	
	Volume	US\$	Volume	US\$
Platinum (oz)	78 760	1 141/oz	86 370	1 440/oz
Palladium (oz)	32 267	765/oz	36 046	820/oz
Gold (oz)	3 475	1 222/oz	4 122	1 273/oz
Rhodium (oz)	7 510	1 034/oz	7 690	1 085/oz
lridium (oz)	2 553	570/oz	2 546	584/oz
Ruthenium (oz)	12 780	47/oz	13 101	67/oz
Nickel (tonne)	734	6.01	854	8.34/lb
Copper (tonne)	466	2.70	536	2.99/lb

Grossed up to 100% from amount received in terms of disposal of concentrate agreement, excludes pipeline revaluation.

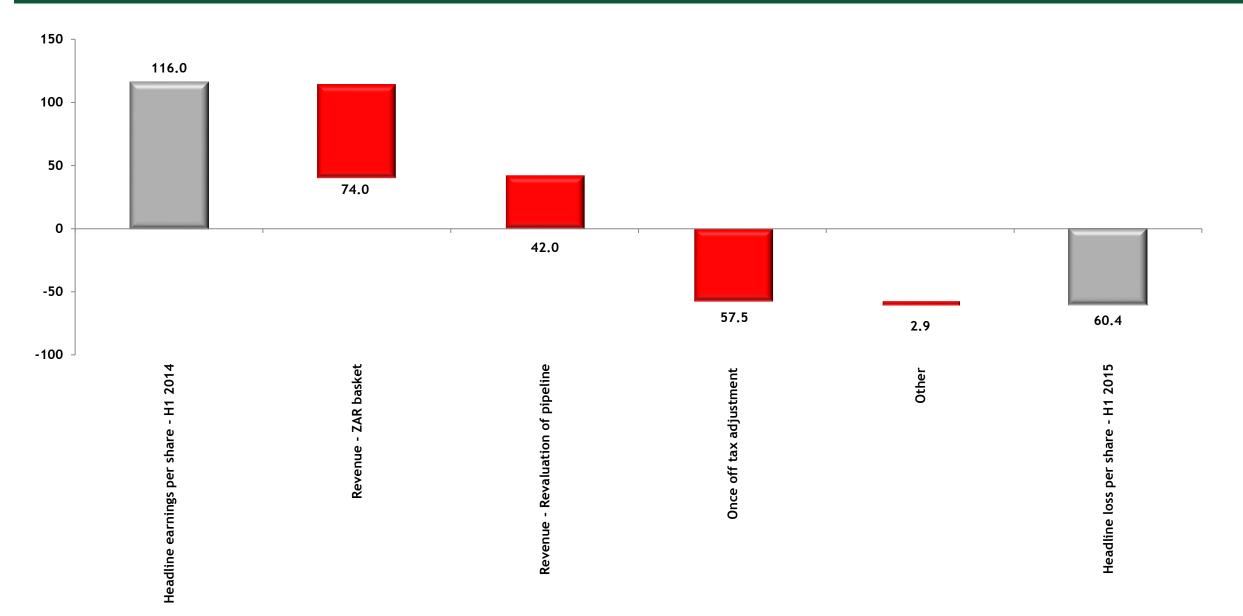




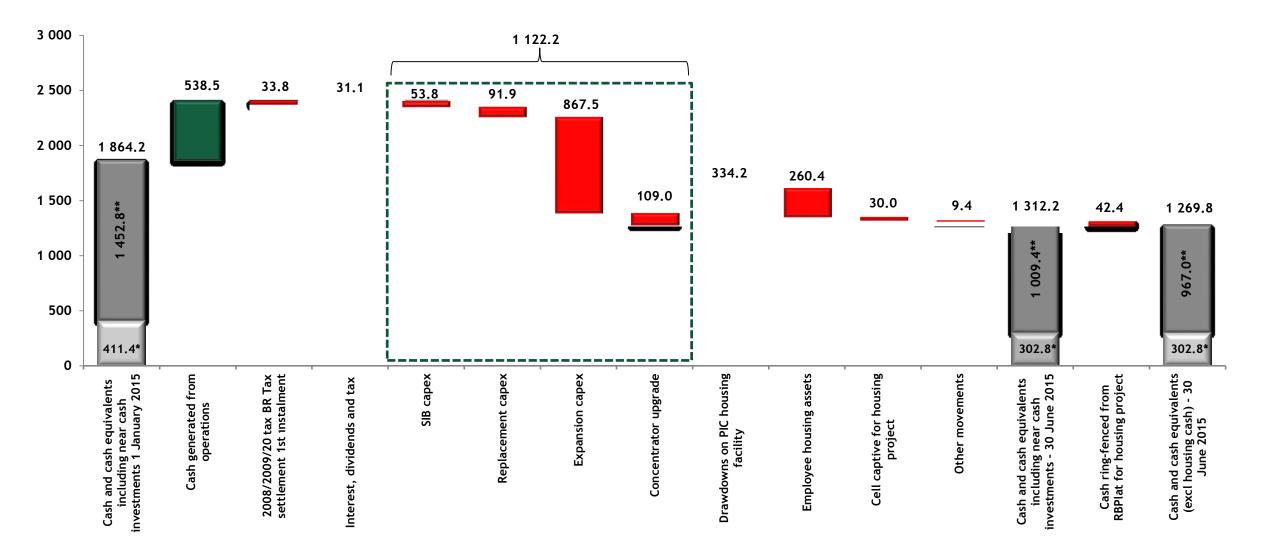
# ....adversely impacting earnings



# Lower earnings per share primarily due to lower basket price and tax settlement



## R1.1 billion spent on capital expenditure ... cash preservation key going forward



\* BRPM JV cash and cash equivalents

\*\* RBPlat corporate office cash and cash equivalents



- > Focus on operating safely
  - "Every employee must go home unharmed everyday"
- > Production for FY2015 forecasted to be at the bottom end of previously stated 2.4 2.5Mt guidance range
- > Strict cost management remains a priority
  - More enhanced focus on operational cost savings
- > Weak macroeconomic environment to continue impacting earnings in 2015
- > Cash preservation key capital deferment becomes necessary
- > Protection of Styldrift's high quality Merensky ounces
  - Ramping up these ounces in the currently depressed market not deemed prudent
- > Rescheduling and restructuring of mining operations cannot be business as usual given the prevailing market conditions
- > Maintain strong and healthy balance sheet

