



# Key features

# Achievements

- Fatality-free year
- 1.8 million fatality-free shifts by year-end
- Landmark three-year wage agreement
- Ungeared balance sheet
- Styldrift I declared R323 million savings to date
- Immediately stopable reserves (IMS) improved from 4.9 months to 5.5 months
- R273.7 million headline earnings (relatively flat)
- R326 million cash inflow from settlement of RPM balances
- Accelerated BRPM JV capex of R1 164 million (2010: R967 million)

# Disappointments

- Intermittent safety stoppages
- Strike by JIC contract workers

# *Improvements*

- Headgrade up from 4.31 to 4.35 g/t (4E)
- BRPM concentrator recoveries at 87.83% (a 1.5% improvement)
- R1 364 million healthy cash and near cash position

# Challenges

- 4.2% decrease in tonnes milled
- 2.2% decrease in 4E ounces
- 10.7% increase in cash operating cost per tonne milled to R782/tonne
- 8.7% increase in cash operating cost per platinum ounce to R9 863/Pt oz
- Reduction in headline earnings per share to R1.67 (2010: R1.91)

# Condensed consolidated statement of financial position

As at 31 December 2011

Group		
2011	2010 Restated*	
R (million)	R (million)	
7 999.3	7 337.9	
6 700.5	6 756.7	
2 275.1	2 275.1	
92.4	87.5	
34.2	15.2	
17 101.5	16 472.4	
31.1	48.4	
995.7	1 384.5	
264.9	250.9	
0.2	4.8	
1 099.2	899.4	
2 391.1	2 588.0	
19 492.6	19 060.4	
1.7	1.7	
7 759.9	7 759.9	
3 435.3	3 161.9	
81.1	18.8	
3 859.2	3 721.8	
15 137.2	14 664.1	
4 054.1	3 901.4	
58.1	73.4	
4 112.2	3 974.8	
239.8	421.5	
3.4	_	
243.2	421.5	
4 355.4	4 396.3	
19 492.6	19 060.4	

<sup>\*</sup> Refer Note 4 for details of restatement

# Condensed consolidated statement of comprehensive income

	Group			
		2011	2010 Restated*	
	Notes	R (million)	R (million)	
Revenue Cost of sales	8 9	2 974.9 (2 408.7)	2 106.8 (1 608.1)	
Gross profit Other income Profit on remeasurement of previously held interest in BRPM Administration expenses Finance income Finance cost		566.2 54.8 — (104.3) 62.6 (4.9)	498.7 1.6 2 894.8 (60.6) 15.7 (12.5)	
Profit before tax Income tax expense		574.4 (163.6)	3 337.7 (171.7)	
Net profit Other comprehensive income		410.8 —	3 166.0	
Total comprehensive income		410.8	3 166.0	
Total comprehensive income attributable to: Owners of the Company Non-controlling interest		273.4 137.4 410.8	3 164.8 1.2 3 166.0	
Basic earnings (cents per share)	13	167	2 242	
Diluted earnings (cents per share)	13	167	2 240	

<sup>\*</sup> Refer Note 4 for details of restatement

# Condensed consolidated statement of changes in equity

	Number of shares issued*	Ordinary shares*	Share premium*
		R (million)	R (million)
Balance at 31 December 2010 (Restated)** Share-based payment charge Profit for the year	163 677 779 - -	1.7 _ _	7 759.9 - -
Balance at 31 December 2011	163 677 779	1.7	7 759.9
Balance at 31 December 2009 Transactions with shareholders Shares issued — Contingent consideration for the	137 057 500	1.4	6 817.8
17% in BRPM  — Shares issued on listing of	10 000 000	0.1	(0.1)
the Company  — Capitalisation of listing	16 620 299	0.2	1 005.4
transaction costs	-	_	(63.2)
	163 677 799	1.7	7 759.9
Share-based payment charge Profit for the year Non-controlling interest on gaining control	_		_ _
of BRPM			
As previously reported Purchase price adjustment	163 677 799 —	1.7	7 759.9 —
Balance at 31 December 2010 (Restated)**	163 677 779	1.7	7 759.9

<sup>\*</sup> The number of shares is net of treasury shares relating to the Company's management share incentive scheme and the Mahube Trust as shares held by these special purpose vehicles are eliminated on consolidation

<sup>\*\*</sup> Refer Note 4 for details of restatement

Share-based payment reserve	Retained earnings	Attributable to owners of the Company	Non-controlling interest	Total
R (million)	R (million)	R (million)	R (million)	R (million)
18.8	3 161.9	10 942.3	3 721.8	14 664.1
62.3	_	62.3	_	62.3
	273.4	273.4	137.4	410.8
81.1	3 435.3	11 278.0	3 859.2	15 137.2
_	(2.9)	6 816.3	_	6 816.3
_	_	_	_	_
_	_	1 005.6	_	1 005.6
		(63.2)		(63.2)
_	(2.9)	7 758.7	_	7 758.7
18.8	_	18.8	_	18.8
_	3 166.3	3 166.3	1.9	3 168.2
_	_	_	3 405.5	3 405.5
18.8	3 163.4	10 943.8	3 407.4	14 351.2
_	(1.5)	(1.5)	314.4	312.9
18.8	3 161.9	10 942.3	3 721.8	14 664.1

# Condensed consolidated cash flow statement

	Gro	oup
	2011	2010
Notes	R (million)	R (million)
Cash generated by operations Interest paid Interest received Tax (paid)/refund	998.4 - 48.6 (21.9)	777.0 (9.8) 15.7 2.4
Net cash flow generated by operating activities Net cash flow utilised by investing activities	1 025.1 (1 151.1)	785.3 (880.0)
Cash impact of the business combination Increase in held-to-maturity investments Proceeds from disposal of property, plant and equipment Acquisitions of property, plant and equipment Increase in environmental trust deposit	0.3 (1 146.5) (4.9)	91.7 (250.9) 0.1 (718.5) (2.4)
Net cash flow generated by financing activities	325.8	942.6
Issue of ordinary shares net of cost Related party loans received Settlement of RPM receivable	- - 325.8	942.4 0.2 –
Net increase in cash and cash equivalents Cash and cash equivalents at beginning of year	199.8 899.4	847.6 51.5
Cash and cash equivalents at end of year 6	1 099.2	899.4

For the year ended 31 December 2011

### 1. Principal activities and profile

Royal Bafokeng Platinum Limited (RBPlat) was incorporated in July 2008 by Royal Bafokeng Holdings (RBH), the investment arm of the Royal Bafokeng Nation (RBN), and listed on the JSE Limited on 8 November 2010.

When Bafokeng Rasimone Platinum Mine (BRPM) Joint Venture between Royal Bafokeng Holdings and Anglo American Platinum Limited was restructured in 2008 control of the mining operations of the joint venture vested in RBN via RBPlat, which is RBN's platinum mining investment vehicle.

RBPlat ultimately operates the BRPM and is developing the Styldrift I Project. These operations, located in the North West province of South Africa, 120 kilometres from Johannesburg, 30 kilometres from Rustenburg and just 17 kilometres from Phokeng — the capital of the RBN, exploit the Merensky and UG2 reefs. RBPlat's significant reserves and resources can sustain operations for at least the next 60 years. RBPlat currently employs 8 275 people, 3 028 being its own employees and 5 247 being contractors.

### 2. Basis of preparation and accounting policies

The consolidated financial statements have been prepared under the historical cost convention in accordance with International Financial Reporting Standards (IFRS). These condensed consolidated financial statements include the minimum information required by IAS 34, "Interim Financial Reporting". The principal accounting policies used by the Group are consistent with those of the previous year, except for the adoption of various revised and new standards. The adoption of these standards has no material impact on the financial results for the 2011 year.

## 3. Audit opinion

The financial statements have been audited by PricewaterhouseCoopers Inc. whose unqualified opinion is available for inspection at the registered office of RBPlat.

# Restatement of prior year statement of financial position, statement of comprehensive income and statement of changes in equity

In the 2010 financial statements the Group stated that it is still in the process of assessing the fair values allocated to individual components, specifically mineral rights included in the life of mine.

During 2011, the assessment of fair values allocated to individual components and the purchase price allocation were finalised, resulting in a revised allocation of the fair values of assets, liabilities and goodwill.

In terms of the guidance provided in IFRS 3, *Business combinations*, the Group has restated its statement of financial position, statement of comprehensive income and statement of changes in equity and accompanying notes, for the 2010 financial year, to reflect the abovementioned changes as if they had occurred at the acquisition date. These changes did not impact the cash flow statement. The 2009 results were not impacted by the restatement.

For the year ended 31 December 2011

# 4. Restatement of prior year statement of financial position, statement of comprehensive income and statement of changes in equity (continued)

The revised details of net assets acquired and goodwill are as follows:

R (million)	Restated	8 November 2010* Previously reported
Fair value of 67% interest assumed as the purchase price Purchase consideration allocated to identifiable	10 002.7	10 002.7
net assets:	11 448.2	10 371.0
- Property, plant and equipment	7 212.3	7 212.3
— Mineral rights	6 767.0	5 730.9
<ul> <li>Environmental trust deposit</li> </ul>	87.0	87.0
<ul><li>Inventories</li></ul>	61.3	61.3
<ul> <li>Trade and other receivables</li> </ul>	999.5	995.7
<ul> <li>Amounts receivable from RPM</li> </ul>	341.0	6.9
<ul> <li>Cash and cash equivalents</li> </ul>	277.9	277.9
<ul> <li>Deferred tax liability</li> </ul>	(3 860.7)	(3 570.6)
<ul> <li>Long-term provisions</li> </ul>	(67.8)	(67.8)
<ul> <li>Trade and other payables</li> </ul>	(369.3)	(362.6)
Less: Non-controlling interest	(3 720.6)	(3 405.5)
Goodwill	2 275.1	3 037.2

<sup>\*</sup> Date of listing of RBPlat

A multi-period excess earnings model was used to finalise the fair value of mineral rights included in the life of mine resulting in an increase in the value of mineral rights of R1 billion. Uncertainty relating to the amounts receivable from RPM were resolved with a final settlement.

The revised details of comprehensive income are as follows:

	2010	2010
	Restated	Previously reported
For the year ended 31 December 2010 R (million)		
Amortisation of mineral rights	28.6	26.4
Profit for the year attributable to:		
Owners of the Company	3 164.5	3 166.3
Non-controlling interest	1.5	1.9
Total comprehensive income	3 166.0	3 168.2
Basic earnings (cents per share)	2 242	2 243
Diluted earnings (cents per share)	2 240	2 241

# 5. Property, plant and equipment

		Furniture and fittings					
	Buildings	and computer ware	Mining assets	Capital work in progress	Plant and machinery	Vehicles and equipment	Total
	R (million)	R (million)	R (million)	R (million)	R (million)	R (million)	R (million)
2011 At 1 January 2011 Additions	72.3 —	36.2 4.9	3 889.9 —	2 128.9 1 111.9	1 193.3 29.7	17.3 —	7 337.9 1 146.5
Disposals and scrapping Change in estimates of	-	(0.6)	-	-	-	-	(0.6)
decommissioning asset Depreciation Transfers	- (4.4) 1.6	- (13.9) 11.2	(21.9) (328.5) 1 140.3	_ _ (1 208.6)	(109.1) 52.7	(6.7) 2.8	(21.9) (462.6) —
At 31 December 2011	69.5	37.8	4 679.8	2 032.2	1 166.6	13.4	7 999.3
Cost Accumulated depreciation	74.8 (5.3)	54.0 (16.2)	5 087.4 (407.6)	2 032.2 —	1 292.8 (126.2)	21.1 (7.7)	8 562.3 (563.0)
At 31 December 2011	69.5	37.8	4 679.8	2 032.2	1 166.6	13.4	7 999.3
2010 At 1 January 2010 Additions Disposals Depreciation Transfers	64.6 22.0 - (3.8) 13.6	13.7 24.8 — (7.9) 0.1	2 004.2 14.7 — (185.3)	975.3 398.7 — — — (93.6)	586.9 36.7 - (47.8) 79.4	7.4 1.9 (0.3) (1.8) 0.5	3 652.1 499.0 (0.3) (246.6)
At 8 November Carrying amount of	96.4	30.7	1 833.6	1 280.6	655.2	7.7	3 904.2
previously held 67% interest in BRPM Fair value of 100% of BRPM on business	(96.4)	(30.0)	(1 833.6)	(1 280.6)	(655.2)	(7.7)	(3 903.5)
combination Additions from	72.9	33.6	3 967.1	1 911.3	1 209.1	18.3	7 212.3
8 November Depreciation from	0.3	4.2	1.9	217.6	1.3	_	225.3
8 November	(0.9)	(2.3)	(79.1)		(17.1)	(1.0)	(100.4)
At 31 December 2010 Restated	72.3	36.2	3 889.9	2 128.9	1 193.3	17.3	7 337.9
Cost Accumulated	73.2	38.5	3 969.0	2 128.9	1 210.4	18.3	7 438.3
depreciation	(0.9)	(2.3)	(79.1)		(17.1)	(1.0)	(100.4)
At 31 December 2010 Restated	72.3	36.2	3 889.9	2 128.9	1 193.3	17.3	7 337.9

The Company has the life of mine right to use, but not ownership of assets with a carrying amount of R1 383 275 089 (2010: R1 536 112 129) which is included in balances above.

For the year ended 31 December 2011

	Group	
	2011	2010
	R (million)	R (million)
Cash and cash equivalents		
Cash at bank and on hand	524.0	447.9
Short-term bank deposits	575.2	451.5
Closing balance at 31 December	1 099.2	899.4

# **Facilities**

Royal Bafokeng Resources (RBR), a wholly-owned subsidiary of RBPlat, entered into a R500 million revolving credit facility (RCF) with Nedbank Capital on 8 January 2010 repayable in full on 31 December 2013. To date, nothing is drawn from the R500 million RCF.

In addition, the RBPlat Group entered into R250 million, R3 million and R5 million working capital facilities with Nedbank Capital in September 2010 which are repayable in December 2013. The working capital facilities will share in the same security as the R500 million RCF with the same restrictions.

At year-end RBR utilised R149.9 million of its working capital facility for guarantees and RBP MS utilised R0.4 million for guarantees. Refer Note 7.1 for further details.

	Group	
	2011	2010
	R (million)	R (million
Contingencies and commitments		
Guarantees issued		
Royal Bafokeng Resources (Pty) Ltd, a wholly-owned		
subsidiary of RBPlat, granted the following guarantees:		
Eskom to secure power supply for Styldrift project development (financial guarantee 30823102)	17.1	17.
Eskom early termination guarantee for Styldrift		
(financial guarantee 31160603)	17.5	-
Eskom connection charges guarantee for Styldrift (financial guarantee 31173918)	40.0	-
Anglo American Platinum for the rehabilitation of land		
disturbed by mining activities at BRPM	75.3	-
Royal Bafokeng Platinum Management Services (Pty) Ltd, a wholly-owned subsidiary of RBPlat, granted the		
following guarantees:		
Tsogo Sun guarantee arising from lease agreement		
(financial guarantee 31101003) Tsogo Sun guarantee arising from lease agreement	0.3	
(financial guarantee 31100309)	0.1	
Royal Bafokeng Management Services (Pty) Ltd, a fellow subsidiary, granted the following guarantees on behalf of RBR for the rehabilitation of land disturbed by mining:		
Department of Mineral Resources		
(financial guarantee 36790800258)	_	39.
Department of Mineral Resources (financial guarantee 36790901881)	_	7.
Total guarantees issued at 31 December	150.3	64.
Guarantees received from Anglo American Platinum		
For Anglo American Platinum's 33% of the Eskom guarantee		
to secure power supply for Styldrift project development (financial guarantee M523084)	(5.6)	
For Anglo American Platinum's 33% of Eskom early		
termination guarantee for Styldrift (financial guarantee M529349)	(5.8)	
For Anglo American Platinum's 33% of the Eskom connection	(5.0)	
charges guarantee for Styldrift (financial guarantee M529350)	(13.2)	
Total guarantees received at 31 December	(24.6)	-
Capital commitment in respect of property, plant		
and equipment	774.0	0/0
Commitments contracted for Approved expenditure not yet contracted for	771.9 8 737.9	960. 8 262.
Total	9 509.8	9 229.

	Grou	ıp
	2011	2010
	R (million)	R (million)
Contingencies and commitments (continued)		
Capital commitment in respect of property, plant and equipment (continued)  The commitments reflect 100% of the BRPM JV project commitments. Effectively RBR must fund 67% thereof and RPM the remaining 33%.		
Should either party elect not to fund their share, the interest will be diluted according to the terms reflected in the BRPM JV agreement.		
Operating lease commitments  The Group leases offices for its corporate office in  Johannesburg and for BRPM's finance function in Rustenburg  under operating lease agreements. The corporate office lease  term is five years and it is renewable at the end of the lease  period at market rate. The finance office lease in Rustenburg  is renewable year-on-year at market rate. The future  aggregate lease payments under these operating leases are  as follows:		
No later than one year Later than one year and no later than five years	1.7 6.5	0.6
Total	8.2	0.6
	Grou	
	2011	2010
	R (million)	R (million)
Revenue		
Revenue from concentrate sales — production from BRPM concentrator Revenue from UG2 toll concentrate	2 846.6 128.3	2 094.7
Revenue from management fee  Total revenue	2 974.9	2 106.8
TOTAL TETETIAL	2 717.7	۷ ۱۰۰۰۰

-				
	Gro	oup		
	2011	2010 Restated		
	R (million)	R (million)		
Cost of sales				
On-mine costs:				
- Labour	673.9	489.5		
<ul><li>Utilities</li></ul>	144.5	87.6		
<ul> <li>Contractor costs</li> </ul>	377.0	264.1		
<ul> <li>Movement in inventories</li> </ul>	23.3	(15.0)		
<ul> <li>Materials and other mining costs</li> </ul>	614.8	401.5		
<ul> <li>Elimination of intergroup management fee</li> </ul>	(31.5)	(23.9)		
State royalties	14.1	8.4		
Depreciation - Property, plant and equipment	462.1	347.0		
Amortisation — Mineral rights	56.2	28.6		
Share-based payment expenses	33.1	7.2		
Social and labour plan expenditure	35.8	7.6		
Other	5.4	5.5		
Total cost of sales	2 408.7	1 608.1		

#### 10. Related party transactions

The Group is controlled by Royal Bafokeng Platinum Holdings (Pty) Ltd (incorporated in South Africa), which owns 57.1% of RBPlat's shares. Rustenburg Platinum Mines Limited (RPM) owns 12.6% of RBPlat's shares and the remaining 30.3% of the shares are widely held. RPM also holds the remaining 33% participation interest in BRPM. The Group's ultimate parent is Royal Bafokeng Holdings (Pty) Ltd (incorporated in South Africa) (RBH). RBH is an investment holding company with a large number of subsidiaries. At present, RBR sells its 67% share of the concentrate produced by the BRPM JV to RPM for further processing by RPM.

Investments in subsidiaries and the BRPM Joint Venture and the degree of control exercised by the Company are:

	Issued capital amount		Interest in capital	
	R		%	
Name	2011	2010	2011	2010
Direct investment				
Royal Bafokeng Platinum				
Management Services (Pty) Ltd	1 000	1 000	100%	100%
Royal Bafokeng Resources				
(Pty) Ltd	320	320	100%	100%
Indirect investment via Royal				
Bafokeng Resources (Pty) Ltd				
Bafokeng Rasimone				
Management Services (Pty) Ltd	1 000	1 000	100%	100%*
BRPM – participation interest	_	_	67%	67%

<sup>\*</sup> Interest acquired on date of listing of the Company (8 November 2010)

For the year ended 31 December 2011

#### 10. Related party transactions (continued)

Transactions between the Company, its subsidiaries and joint venture are eliminated on consolidation. Refer Note 7.1 for related party guarantees.

The following transactions were carried out with related parties:

	Group	
	2011	2010
	R (million)	R (million)
Joint venture balances at 31 December:		
Amount owing by RPM for concentrate sales	941.8	1 008.5
Amount owing to RPM for contribution to BRPM (working		
capital nature)	37.5	69.7
There were no balances with other related parties.		
Joint venture transactions:		
Concentrate sales to RPM (Refer Note 8)	2 974.9	2 094.8
Fellow subsidiary transactions:		
Royal Bafokeng Platinum Management Services (Pty) Ltd		
management fee charged to BRPM prior to 8 November 2010	_	12.1
Transactions with Fraser Alexander for rental of mining		
equipment, maintenance of tailings dam and operation of		
sewerage plant (a subsidiary of RBH)	15.6	5.6
Royal Bafokeng Management Services (Pty) Ltd fees of		
administrative nature (a subsidiary of RBH)	_	0.8
Royal Marang Hotel for accommodation and conferences	0.5	0.4
(a subsidiary of RBH)	0.5	0.1
Geoserve Exploration Drilling Company for exploration		
drilling on Boschkoppie and Styldrift (a subsidiary of RBH)	15.5	_
Tarsus Technologies for electronic equipment purchases	0.0	0.4
(a subsidiary of RBH)	0.8	0.1
Zurich Insurance Company of SA for underwriting a portion	0.7	0.8
of BRPM insurance (an associate of RBH)	0.7	0.8
Impala Platinum Ltd for royalties received (an associate of RBH)	24.9	
(מוז מסטטנומני טו למח)	24.9	_

# **Dividends**

No dividends have been declared or proposed in the current year (2010: nil).

#### 12. Segmental reporting

The Group is currently operating one mine with two decline shafts and the Styldrift I Project. The BRPM operation is treated as one operating segment.

The Executive Committee of the Company is regarded as the Chief Operating Decision Maker.

	BRPM		
	2011	2010	
	R (million)	R (million)	
Concentrate sales Cash cost of sales Depreciation Other operating income Other operating expenditure Net finance income	2 974.9 (1 802.4) (357.1) 29.0 (101.7) 5.2	2 914.4 (1 700.4) (285.7) 1.8 (40.2) 4.6	
Segmental profit before tax	747.9	894.5	
Additional depreciation on purchase price allocation (PPA) adjustment and amortisation Overheads of corporate office Consolidation adjustments Other income Finance income Finance cost	(161.2) (104.3) 10.0 29.6 52.4	(140.7) (60.6) 244.5 2 894.8 4.0 (9.8)	
Profit before tax per the statement of comprehensive income Taxation Non-controlling interest	574.4 (163.6) (137.4)	3 337.7 (171.7) (1.2)	
Contribution to basic earnings	273.4	3 164.8	
Contribution to headline earnings	273.7	270.2	
Segment assets PPA adjustment to carrying amount of PPE (includes mineral rights) Corporate assets and consolidation adjustments (includes goodwill)	6 626.8 9 407.1 3 458.7	5 915.3 9 491.3 3 653.8	
Total assets per the statement of financial position	19 492.6	19 060.4	
Segment liabilities Corporate liabilities and consolidation adjustments Unallocated liabilities (tax and deferred tax)	245.1 52.8 4 057.5	269.7 225.2 3 901.4	
Total liabilities per the statement of financial position	4 355.4	4 396.3	
Cash inflow from operating activities Cash flow utilised by investing activities Cash inflow from financing activities Capital expenditure	1 025.1 (1 151.1) 325.8 1 146.5	785.3 (880.0) 942.6 718.5	

For the year ended 31 December 2011

#### 13. Basic and diluted earnings per share

The weighted average number of ordinary shares in issue outside the Group for the purposes of basic earnings per share and the weighted average number of ordinary shares for diluted earnings per share are calculated as follows:

	Group	
	2011	2010 Restated
	Number	Number
Number of shares issued Mahube Trust Management incentive scheme	165 123 082 (563 914) (881 369)	164 792 561 (563 914) (550 848)
Number of shares issued outside the Group Adjusted for weighted shares issued during the year	163 677 799 —	163 677 799 (22 544 967)
Weighted average number of ordinary shares in issue for earnings per share Management incentive scheme	163 677 799 462 537	141 132 832 152 700
Weighted average number of ordinary shares in issue for diluted earnings per share  Profit attributable to owners of the Company R (million)  Basic earnings per share (cents/share)  Basic earnings per share is calculated by dividing the profit attributable to owners of the Company for the year by the weighted average number of ordinary shares in issue for diluted earnings per share.	164 140 336 273.4 167	141 285 532 3 164.8 2 242
Diluted earnings per share (cents/share) Diluted earnings per share is calculated by dividing the profit attributable to owners of the Company for the year by the weighted average number of ordinary shares in issue for diluted earnings per share.  Headline earnings Profit attributable to owners of the Company is adjusted	167	2 240
as follows:  Profit attributable to owners of the Company R (million)  Adjustment net of tax:  Profit on remeasurement of previously held interest in	273.4	3 164.8
BRPM R (million) Loss on disposal of property, plant and equipment R (million)	_ 0.3	(2 894.8) 0.2
Headline earnings R (million) Basic headline earnings per share (cents/share) Diluted headline earnings per share (cents/share)	273.7 167 166	270.2 191 191

#### 14. Complete set of financial statements

These abridged financial statements should be read with the complete set of financial statements available at www.bafokengplatinum.co.za.

# Commentary

### The year under review

RBPlat made good progress against its strategies in 2011, despite a challenging year during which, internationally, continuing global economic uncertainty had a negative impact on market conditions and locally, extensive safety stoppages in the first and fourth quarters, in particular, made it difficult for the platinum industry to achieve production targets.

Despite these safety stoppages, our safety performance has been excellent with no fatal injuries in 2011, a 10% improvement in the lost time injury frequency rate and a 12.1% improvement in the serious injury frequency rate year-on-year. By year-end, we had achieved 1.8 million fatality-free shifts and it was with great sadness that, post year-end, we reported a fatal fall of ground accident at BRPM. We remain committed to our goal of zero harm and will work closely with the Department of Mineral Resources (DMR) to continue improving our safety performance. We also recognise that the DMR's uncompromising approach to safety and health has elevated the focus on safety to shareholder level, thereby raising investor expectations of management in this critical area of the operating environment.

While our business is the mining of platinum group metals (PGMs), our activities exist within a greater societal context and our objective remains to achieve sustainable financial returns through the safe,  $profitable\ production\ of\ PGMs\ by\ maximising\ the\ development\ of\ our\ manufactured\ and\ human\ capital.$ 

The landmark three-year wage agreement concluded with our fulltime employees is providing our business and its partners with stability and an aligned growth focus. The agreement contains aspects of remuneration that are being linked to agreed performance and efficiency targets.

### Operational review

The total tonnages we delivered to the concentrator were marginally lower year-on-year at 2 284 000 tonnes. Significantly, the UG2 tonnages we delivered increased by more than 232% year-on-year to 258 000 tonnes, in line with our aim of optimally exploiting the UG2 Reef and taking advantage of an opportunity to improve our operational flexibility.

The safety stoppages we experienced, the nine-day strike by employees of our major contractor (JIC Mining Services), the failure of the North shaft Phase II decline conveyor in the third quarter, along with unusually high labour turnover, all contributed to lower tonnages mined and the 2.2% reduction in 4E concentrate we produced to 281 598 ounces. Our lower volumes and rising net costs contributed to a 10.7% and 8.4%increase in cash costs to R782 per tonne and R6 399 per 4E ounce respectively. The key contributors to the R75.50 increase in our cost per tonne from R707/t in 2010 to R782/t in 2011 were mainly increases in labour, power and general inflation, together amounting to an increase of R60.10/t. The reduction in mining volumes due to the JIC strike, mining skills turnover, Section 54 stoppages and the North shaft belt failure contributed R23.50/t to the overall increase, with an additional increase of R8.20/t attributable to our business optimisation Project Kgolo and other miscellaneous costs. The overall increase was offset, however, by savings of R16.30/t accrued from Project Kgolo-related initiatives, the World Class Concentrator Project, revision of rehabilitation provisions and explosive rebates. While we achieved a number of significant improvements through Project Kgolo, we did not achieve the bottom line impact we expected to achieve. In line with our operational strategy, cost reduction will continue to be a key focus area in 2012.

On the positive side we achieved improvements in the recovery levels in the concentrator at a weighted average recovery of 87.47%, an 11.6% increase in efficiencies in the fulltime employee stoping teams reaching 310 m<sup>2</sup> per crew per month, as well as a 3% increase in the run-of-mine Merensky grade to 4.44g/t (4F), which allowed us to increase our 4F built-up headgrade from 4.31 to 4.35g/t. Good progress was also made with the Phase II and III replacement projects at BRPM, with both projects on schedule and below budget. The Styldrift I Project remains on course to save R1 billion on completion with declared savings to date of R323 million. Significant improvements were realised on the shaft sinking rates which had a slow start when we converted from pre-sink to main sink and by year-end we had achieved the anticipated shaft advance rates with the main shaft reaching a depth of 219 metres and the service shaft 152 metres.

# Commentary (continued)

### Financial overview

Our 2011 financial results bear testimony to a challenging year, marked by global uncertainty and challenges, both at home and abroad. While the basket price for our PGMs improved by 4.7% in nominal terms, we faced above inflationary labour and energy cost increases combined with numerous production interruptions. This meant that in real terms our PGM basket price, as well as our margins, have contracted during 2011.

The Group's headline earnings of R273.7 million for 2011 remained relatively flat compared to R270.2 million for 2010. The 2011 headline earnings per share of 167 cents are 12.6% lower than the 191 cents per share reported in 2010 mainly due to the increase in the weighted average number of shares used for the calculation from 141 132 832 in 2010 to 163 677 799 in 2011.

The 2011 results reflect a full consolidation of the BRPM results compared to the 12 months ended 31 December 2010 which reflect a proportionate consolidation of 67% of BRPM up to 8 November 2010 and full consolidation of BRPM for the remainder of 2010.

Our revenue increased by 41.2% compared to 2010, mainly as a result of the change in control and basis of accounting during 2010 which contributed 39.1% of this increase and an actual increase in revenue of BRPM which contributed the remaining 2.1% of the overall increase in RBPlat revenue. The actual increase in BRPM's revenue of 2.1% is a combination of a reduction in revenue of 2.6% due to lower production volumes and an increase in the rand basket price received of 4.7%.

Notwithstanding the challenges mentioned above, the Group delivered an EBITDA margin of 34.8% from our operations as a result of a favourable prill split and a good quality resource located at shallow depths. For the year ended 31 December 2010 BRPM's average unit cash cost was R707 per tonne milled with cash operating cost of R9 076 per platinum ounce produced. For the year ended 31 December 2011 BRPM's average unit cash cost increased to R782 per tonne milled with cash operating cost increasing to R9 863 per platinum ounce produced. This increase in operating unit cash cost is mainly as a result of a 2.2% reduction in the production of 4E ounces, combined with above inflation mining cost escalations.

Our other income increased from R1.6 million in 2010 to R54.8 million in 2011 mainly due to R28.9 million net income received from the settlement of the RPM receivable and the first time inclusion of the 6 and 8 shaft Impala royalty of R24.9 million.

Our finance income increased from R15.7 million in 2010 to R62.6 million in 2011, mainly due to interest earned on funds we raised from the 2010 listing which are invested in interest bearing deposits and R14.0 million in dividends we received on our Nedbank preference share investment.

Our current income tax charge increased from R0.4 million in 2010 to R29.9 million due to income tax payable on interest income and the Impala royalty. RBPlat will not be liable for mining income tax in 2011 as it had an unredeemed capital expenditure balance of R281.5 million at 31 December 2011.

The Group was able to fund all capital expenditure (including stay-in-business, replacement and expansion capital) amounting to R1 163.6 million from cash flows generated by its operations and a cash injection of R326 million from the settlement of the RPM receivable. The Group had cash and near cash investments on hand at 31 December 2011 of R1 364 million. In addition, we have an intra-month funding working capital requirement which is met through a R250 million working capital facility of which R150.3 million has been utilised for guarantees. The Group also has an unutilised revolving credit facility of R500 million available until 31 December 2013.

### Market review

It was a year of two quite different halves for PGMs. Early in 2011 there was the devastating earthquake and tsunami in Japan. During this period, platinum prices traded relatively high at up to US\$1 850/oz. This encouraged the recycling of around 300 000 ounces of platinum jewellery, which capped any further price appreciation.

In the second half of the year the intensification of the euro crisis disrupted the recovery of the platinum market from a forecast deficit to a narrow surplus, as motor vehicle sales weakened. Europe accounts for approximately 50% of automotive platinum demand and as a result their fortunes are inextricably linked.

As the region once again entered recession the platinum price, which had temporarily lifted to almost US\$1 900/oz at the end of August 2011, settled at just below US\$1 400/oz by year-end. Throughout 2011 palladium prices, which largely followed in the wake of platinum prices, were trading below US\$650/oz by year-end. Rhodium underperformed the major PGMs in 2011, and declined 40% from over US\$2 400/oz at the beginning of the year to US\$1 400/oz by year-end.

### **Appointments**

As previously communicated in our interim results announcement, Ms Matsotso Vuso was appointed to the Board of directors on 11 April 2011 as an independent non-executive director. She is a member of the Audit and Risk Committee. Post year-end, Mr Velile Nhlapo was appointed General Manager at the Styldrift I Project, effective from 1 February 2012. Mr Nhlapo began his career at Gold Fields Limited in February 1996 as a Learner Official and reached the level of Unit Manager and Mine Overseer before joining Anglo American Platinum Limited in January 2005 where he joined as a Mine Section Manager before being appointed General Manager of the Dishaba Mine. He was later appointed Head of Business Improvement. He left Anglo American Platinum Limited in February 2011 and joined Pretoria Portland Cement Company Ltd (PPC) where he was appointed Executive for Business Development.

We expect that conditions going forward for 2012 will continue to be challenging, from both a market and operational perspective.

We have already seen a recovery in the platinum price at the start of 2012 with prices breaching US\$1 600/oz and, despite the downgrading of demand growth, the lack of supply could result in the market ending 2012 in deficit. Medium-term demand fundamentals remain overwhelmingly in favour of palladium owing to emerging market consumption growth favouring palladium-rich gasoline cars, the ongoing recovery in the USA and the substitution of more expensive platinum in diesel passenger car catalysts. Rhodium prices look unlikely to recover significantly in the near term as automotive demand was particularly badly hit by the earthquake in Japan, a region of relatively high rhodium loadings, while the fallout from excessively high prices of 2008 has led to some thrifting in three-way auto catalysts.

Reducing operating costs remains an important hurdle in our journey towards operational excellence and will be a core focus for us in 2012. We remain confident about our Styldrift I Project with our focus remaining on further improving shaft sinking rates and developing our operational readiness. Our major milestone on Styldrift I will be the intersection of the Merensky Reef at a depth of 594 metres below surface which we plan to reach by September 2012.

Based on our current global outlook and specifically metal price and exchange rate assumptions for 2012, we foresee that conditions will remain challenging and that 2012 will be the first time we will have to utilise some of our surplus cash resources in addition to the cashflows generated by our operations to fund our Styldrift I Project expenditure.

### Posting of annual report and annual general meeting

We advise our shareholders that the annual financial statements will be distributed on 28 February 2012. Notice is hereby given that the third annual general meeting of RBPlat's shareholders will be held on Tuesday, 3 April 2012 at 10:00 in the Castello room at the Palazzo Hotel, Monte Casino Boulevard, Fourways.

# Conclusion

We would like to thank all our stakeholders, including our shareholders, employees, the trade unions, business partners and government for the support they have given us during a challenging year.

Steve Phiri Kgomotso Moroka

Chief Executive Officer 16 February 2012 Chairman

# Administration

# Company registered office

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Share code: RBP ISIN: ZAE000149936

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## **Board of directors**

### Non-executive directors

Kgomotso Moroka (independent Chairman)

Linda de Beer (independent) Robin Mills (independent) David Noko (independent Francis Petersen (independent)

Mike Rogers

### **Executive directors**

Steve Phiri (Chief Executive Officer) Martin Prinsloo (Chief Financial Officer) Nico Muller (Chief Operating Officer)

# **Company Secretary**

Lester Jooste (ACIS)

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